# Learn insights from new economy companies about organization and governance to drive superior market value.





### Build disruptive, future-focused organizations.

A powerful, results-based guided learning journey that helps senior business leaders build agile, adaptive organizations oriented around market needs.

Leaders will come away from this academy with the tools and resources they need to deliver radically greater value in and through their organization by:

- **Responding** to the changing environmental conditions that will shape your future.
- Aligning your company strategy to the dynamic industry life cycle and needed reinvention or repositioning.
- **Leveraging** the power of the four market-oriented capabilities—e.g., external sensing, customer obsession, agility throughout, and innovation everywhere.
- **Applying** principles of the market-oriented ecosystem to build a more agile structure.
- **Delivering** the practices in the six governance mechanisms, including talent, culture, and accountability, that leverage your market-oriented capabilities and structure.
- **6. Crafting** a shared leadership brand throughout the organization to ensure success.

#### **AUDIENCE:**

Senior Leaders and their HR partners

- · 6-week virtual development program using a blend of self-paced learning assignments and weekly consultant facilitated learning and application sessions
- · 6 modules presented by Dave Ulrich and Arthur Yeung about how to build agile, future focused organizations (videos, reading, exercises)
- · Exclusively available as an enterprise program

## **Results-Based Guided Learning Modules**

Participants complete one module with three 20-30 minute lessons per week. At the end of each week, participants come together virtually for a 60-minute consultant-led facilitated session to discuss specific application questions and case studies.



- Introduction to Market-Oriented Ecosystem
- The Business Lifecycle
- Your environmental context

2 **Strategic Agility** 

- The Agile Organization
- Creating the Future
- · Implementing Your **Growth Strategy**

Organizational Capabilities

- · External Sensing & **Customer Obsession**
- Innovation & Agility
- Capabilities in Your Organizaton



- The Market-Oriented Ecosystem
- Platform & Partners
- Team Structure & Performance

Governance Mechanisms

- Building the Right Culture
- · Driving Accountability
- · Developing Talent

**Leadership Brand** and Conclusion

- The Case for Leadership and the Leadership Code
- Building Leadership Reputation
- Your Path Forward